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                                                                                                                                      ! \ -O!\#+0(+'\&8![+*+'3!5\$)/*\&'B!1*/2\$'3/(4!+,!)
                        5+.(6!78+'/9&B!R&) %&B!7A>!
            • ?8$*&'4!YDE"TZ\!-+)).*/0&(/*I!.+'!5+0/&8!-6&*I$:!C*($'3$0(/+*3!+.!R6$+'4!&*9!
                        ?'&`/3!?8$*&'4!5$33/+*!CCC;!
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                        5/*I&%+'$B!5/*I&%+'$>!
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                        ?'&\^3!?8\$\*\&\'4!5\$33/+\*!C:!
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/*9/2/9 . &83!&*9!0+ ) ) . */(/$3!8/2/*I!&(!(6$! ) &'I/*3!+,!3+0/$(4!0+ ) ) . */0&($!&<+ . (!6$&8(68!
/88*$33B!&*9!V$88<$/*I>!@/(6!%&'(/0.8&'!$))%6&3/3!+*!(6$+'/d/*I!0.8(.'$!&3!&!3/($!+,!3+0/&8!
06&*I$B!C!9+0.) $*(!&*9!&*&84d$!*&''&(/2$3!&<+.(!6$&8(6!(6&(!$))$'I$!,'+)!9/&8+I.$!
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&*9!&.(+$(6*+I'&%648!) 4!'$3$&'06!6/I68/I6(3!(6$!/)) %8/0&(/+*3!+.!f*+V8$9I$!%'+9.0(/+*!
/*!0+88&<+'&(/+*!V/(6!)&'I/*&8/d$9!0+)).*/(/$3\!C!%&4!%&'(/0.8&'!&(($*(/+*!(+!6+V!))4!
%+8/(/03!&*9!%'/2/8$1$3!/) %&0(!) 4!'$3$&'06>!5$8,:'$.8$`/2/(4!/3!&*!/*($I'&8!8$*3g) $(6+9!(6&(!
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 R6$!Y)/3Z.3$3!+.!0+)).*/(4:!O!0'/(/0&8!&*&843/3!+.!%.<8/0!6$&8(6!0+)).*/0&(/+*!.+'!
 - U ] C#:"J!2&00/*&(/+*!/*!(6$!1*/($9!5(&($3>![.)&*!-+)).*/0&(/+*!S$3$&'06B!9+/;!
6((%3;gg9+/>+'Ig"E>"EJPg60'g6e&9E"F!
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DF>!5(&*8\$4B!Ah>B! j !H&3.B!O>!YDEDPZ>! - 6\$) /0&8!i&/8k;! - .8(.'\$:0\$*(\$'\$9!(6\$+'/d/*I!+,! 0&'0\$'&8/(4!/*!) \$(6&9+*\$!) &/*(\$*&*0\$!('\$&() \$*(!&*9!&99/0(/+*!'\$0+2\$'4!/*!(6\$!1>5>! B!9+/;!"E>"EFEgEEJEJFFD>DEDP>D"FEQQE!!

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!Y%%>!NF:KDZ>!\$V!o+'f;!S+.(8$9I$!!!!!
"D>!H&3.B!O>B!#/88+*B!?>a>B!5&3('4B!5>B!j!b$(6$$3V&'&*B!\>h!YDEDEZ>![C]!9'.I3!8/f$!)4!
</'(6!0+*('+8!%/88;!A/2$9!*&''&(/2$3!+,!H8&0f!&*9!A&(/*+!G5G!/*!&*!.'<&*!O)$'/0&*!0+*($^($)!C*!O>S>!5%/$89$**$'B!j!5>!
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 $P>!H+9/\$B!M>B!\#.((\&B!G>a>B!\ j\ !H\&3.B!O>!YDEEJZ>!R6\$!/*(\$I'\&(/2\$!\)\ +9\$8!+,!\$:6\$\&8(6!.3\$>!C*!O>!A\&d\&f/9+.B!\ j\ !b>!G>!5/\&33/\&f+3!Y^93>ZB!$

Y%%>!"EN:"EKZ [\$'36\$4B!?O;!C*,+') &(/+*!50/\$*0\$!S\$,\$'\$*0\$gCMC!

M8+<&8>!

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 $D>!\#\$!5+.d\&B!S>B!H\&3.B!O>B!b/) B!C>B!H\&3*4\&(B!C>B!j!\#.((\&B!G>a)!YDEEFZ)!@6+!\&I'\$\$9!(+!(6\$!*\$+8/<\$'&8!('&9\$!\&I'\$\$) \$*(3p!O!9/30.33/+*!+,!(6\$!/) %&0(!+,!n,&/'!('&9\$k!+*!(6\$!6\$&8(6!+,!)) &'I/*&8/d\$9!O+)) .*/(/$3>!C*!G>a)!#.((&B!j![>!1+88\$'!Y^93>ZB!) .*/(/$3>!C*!G>a)!#.((&B!j![>!1+88\$'!Y^93>ZB!) .*/(/$3>!C*!G>a)!#.((&B!j![>!1+88\$'!Y^93>ZB!) .*/(/$3>!C*!G>a)!#.((&B!j![>!1+88\$'!Y^93>ZB!) .*/((&B!j![S+1+888]) .*/((B!j![S+1+888]) .*/$

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TP>!H&3.>!O>!YDEDPZ>! - 6&/'>!S\$3\$&'06!?&%\$'!5\$3

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/33.$3!&*9!%'+)/3/*I!(+%/03!/*!6$&8(6!0+)).*/0&(/+*>!
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NE>!H&3 .B!O>!YDE"FB! \ +2$ ) <$'Z>!#/30 .33&*(>!?&*$8;!n#+/*Ik!0'/(/0&8!6$&8(6!
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0+)).*/0&(/+*;!?8&4/*I!V/(6!)$(6+93>!
5&8(!A&f$! - /(4B! 1 R>!
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PJ>!H&3.B!O>!YDE"FB!\+2$) <$'Z>!#/30.33&*(>!?&*$8;!?8&4,.8!I$3(.'$3;!R6$!e.$$'!9/30+.'3$!
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                                                         !0+*, $'$*0$8!5&8(!A&f$! - /(48!1R)!!
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PF>!H&3.B!O>B! j !5&3('4B!O>!YDE"FB!G&4Z>!#/30.33&*(>!?&*$8;!]+/0$3!,'+)!(6$!)&'I/*3!/*!
(6$!M8+<&8!5+.(6;!O!0'/(/e.$!+,!9$2$8+%) $*(!9/30+.'3$>!
           !0+*,$'$*0$B!?'&I.$B!-d$06!$$%.<8/0>!!
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"F>!H&3.B!O>!YDEEQB! \ +2$) <$'Z>!
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"Q>!# .((&:H$'I) &*B!G>B! j !H&3.B!O>!YDEEKB!O%'/8Z>!
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0+*,$'$*0$B!C*9/&*&%+8/3B!C\>!!
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"K>!H&3.B!O>B! j !# .((&:H$'I) &*B!G>a>!YDEEKB!O%'/8Z>!
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C*9/&*&%+8/3B!C\>!
"T>!G\&((3+*B!G): 1!H&3.B!O)!YDEEKB!O%'/8Z>!
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\%'$3$*($9!&(!(6$!b$*(.0f4!-+*,$'$*0$!+*![$&8(6!-+)).*/0&(/+*B!A$\^/*I(+*B!bo>!!).
"N>!H&3.B!O>B! j !# .((&:H$'I) &*B!G>!YDEEKB!O%'/8Z>!
                                                                     !?&%$'!
%'$3$*($9!&(!(6$!b$*(.0f4!-+*,$'$*0$!+*![$&8(6!-+)).*/0&(/+*B!A$`/*I(+*B!bo>!!
"P>!H&3.B!O>!YDEEKB!a.84Z>!
                                              !?&%$'!%'$3$*($9!&(!(6$!\ - O!
\#+0(+'\&8![+*+'3!5\$)/*\&'B!?.'9.\$!1*/2\$'3/(4B!C\)!
"D>!H&3.B!O>B! i!#.((\&B!G>!YDEEKB! + 2\$) < $'Z>!
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5\&*!O*(+*/+B!R r)!!
"">!H&3.B!O>B! i !#.((&B!G>!YDEEKB!\+2$) <$'Z>!
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306+8&'!3$33/+*!&(!(6$!\&(/+*&8!-+)).*/0&(/+*!O33+0/&(/+*!0+*,$'$*0$B!5&*!O*(+*/+B!
Rr>!
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J>!H&3.B!O>B! i !#.((&:H$'I) &*B!G>!YDEETB!\+2$) <$'Z>!
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Q>!H&3.B!O>!YDEETB!\+2$) <$'Z>!
                                               !?&%$'!%'$3$*($9!&(!/*2/($9!%&*$8!&(!(6$!
K > !H\&3.B!O > !YDEETB! +2$) < $'Z>!
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-+)).*/0&(/+*!O33+0/&(/+*!O+*,$'$*0$B!H+3(+*B!GO)
T>!H&3.B!O>B! j !#.((&:H$'I) &*B!G>!YDEETB!O%'/8Z>!
                                     !?&%$'!%'$3$*($9!&(!(6$! - $*('&8!5(&($3!
-+)).*/0&(/+*!O33+0/&(/+*!0+*,$'$*0$\(\beta\)! b &*3\(\delta\)! -/(4\(\beta\)! GU>!
N>!H&3.B!O>B! j !G&((3+*B!G>!YDEETB!O%'/8Z>!
             !?\&\%''!\%'\$3\$*(\$9!\&(!(6\$!-\$*('\&8!5(\&(\$3!-+))).*/0\&(/+*!O33+0/\&(/+*!))).
0+*, $'$*0$B!b &*3&3! - /(4B!GU>!!
P>!H&3.B!O>!YDEETB!O%'/8Z>!
                                                                                !?&%$'!
%'$3$*($9!&(!/*2/($9!%&*$8!&(!(6$! - $*('&8!5(&($3! - + ) ) .*/0&(/+*!O33+0/&(/+*!0+*,$'$*0$)!
b \& *3 \& 3! - /(4 B! GU)!
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T> $^&'84!S$3$&'06$'!M'&*(>!1*/2$'3/(4!+,!5+.(6!78+'/9&!YDE"E:DE""Z>!?C>!Yt"EBEEEZ>!?'+i$0(!(/(8$;!$

7.*9\$9!

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K> 7&0.8(4!S\$3\$&'06!&*9!#\$2\$8+%) \$*(!M'&*(>!-+88\$I\$!+,!O'(3!&*9!50/\$*0\$38! 1*/2\$'3/(4!+,!5+.(6!78+'/9&8!!YDEEJZ)!?C>!Yt"BEEEZ>!?'+i\$0(!(/(8\$;!

7.*9\$9!

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Q> C*(\$'*&(/+*&8!R'&2\$8!M'&*(!,+'!'\$3\$&'06!/*!C*9/&>!-+88\$1\$!+,!O'(3!&*9!50/\$*0\$38! 1*/2\$'3/(4!+,!5+.(6!78+'/9&)!YDEEJZ>!Yt"BEEEZ\!7.*9\$9\!

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M.$3(!5%$&f$'>!YDE""Z>!M'&9.&($!5$)/*&'!+*![C]gOC#5;!
!1*/2$'3/(4!+,!5+.(6!78+'/9&B!R&)%&B!7A>!!
!
M.$3(!5%$&f$'>!
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• M8+<\&8!-.8(.'\&8![\$\&8(6!-+)].*/0\&(/+*!
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   • C*($'0.8(.'&8!6$&8(6!0+)).*/0&(/+*!
   • M8+<&8/d&(/+*!
   • u . &8/(&(/2$!'$3$&'06!)$(6+93!!
   • ?+3(0+8+*/&8!(6$+'4!/*!0+)).*/0&(/+*!
   • 5) &88!I'+.%!0+)).*/0&(/+*>!
; (AD/) \% (1(A-\$) @ : -AKALO.>1\% (.-6A/BAM/) - : AHB/\%.+\$A
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   • C*(\$'0.8(.'\&8!-+)).*/0\&(/+*!!
   • M8+<\&8!-.8(.'\&8![\$\&8(6!-+)).*/0\&(/+*!!
   • C*($'0.8(.'&8![$&8(6!-+)).*/0&(/+*!L!7&0$:(+:,&0$!&*9!+*8/*$!!
   • [$&8(6!-+)).*/0&(/+*!!
   • M'+.\%!-+) ) .*/0&(/+*!
M'&9.&($!
      [ \$\&8(6!-+) ) .*/0\&(/+*!
   • R6\$+'/\$3!\&*9!G\$(6+93!/*!-+)).*/0&(/+*!
   • M8+<&8/d&(/+*!!
   • u . &8/(&(/2$!S$3$&'06!G$(6+93!!
      - .8(.'&8!?$'3%$0(/2$3!+*![$&8(6!-+)).*/0&(/+*!!
   • G\&'I/*\&\&/d\&(/+*!/*![\$\&\&(6!-+)).*/0\&(/+*!!)
      u . &8/(&(/2$!C*($'2/$V/*I!!
      ?+3(0+8+*/\&8!R6+.16(3!/*!-+)).*/0\&(/+*!
C*9$%$*9$*(!0+.'3$V+'f!L!1*9$'I'&9.&($!
   • #$3/I*/*I!-+) ) .*/0&(/+*!-&) %&/I*3:!R6$+'4!&*9!?'&0(/0$!Y5%'/*I!DE"EZ!
   • C*($'*36/\%!0++'9/*&(+'!,+'!.*9$'I'\&9.\&($!-+)).*/0\&(/+*!)\&i+'!V+'f/*I!V/(6!(6$!
       \$V!o+'f!G$(3!Y7&88B!DE""Z!
C*9$%$*9$*(!0+.'3$V+'f!L!M'&9.&($!
     ^*2/'+^*) $*(&8! - + ) ) . */0&(/+*!Y7&88!DE"DZ!
      -+)).*/0&(/+*!&*9!-+'%+'&($!?6/8&*(6'+%4!Y7&88B!DE"PZ!
   • G/I'\&(/+*!\&*9![$\&8(6!-+)).*/0\&(/+*!Y7\&88!DE"FZ!
   • S\&0\$!/*![\$\&8(6!-+)).*/0\&(/+*!Y5.))$'!DE"FZ!
      [$&8(6!-+)).*/0&(/+*!&*9!(6$!U%/+/9!-'/3/3!Y7&88!DE"FZ!
   • AMHR u Cv! [ $&8(6! - + ) ) . */0&(/+*!Y7&88!DEDEZ!
   • U'I&*/d/*I!^*2/'+*) $*(!&*9! [ $&8(6!Y5%'/*I!DEDDZ!
   • -+) ) .*/0&(/+*!/*!G$9/0&8!^9.0&(/+*!Y7&88!DEDDZ!
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- \/2\$(6/(6&!b\$(6\$\$3V&'&*!L!a+/*\$9!1*/2\$'3/(4!+,!5+.(6!78+'/9&!&3!9+0(+'&8!3(.9\$*(B!R&))%&B!78+'/9&B!/*!7&88!DE"J>!!
 - o b\$(6\$\$3V&'&*\B!\>!\YDE"J

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S('/\$2\$9!, '+)!
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- A/&6**&!5(&*8\$4!L!a+/*\$9!9+0(+'&8!%'+I'&)!&(!O'/d+*&!5(&(\$!1*/2\$'3/(4B!R\$))%\$B! O'/d+*&B!/*!7&88!DE"J>!
 - o 5(&*8\$4B!A>!YDE"JZ!

>!S\$('/\$2\$9!,'+)!

6((%3;gg306+8&'0+)) +*3>.3,>\$9.g9+g3\$&'06gpew8/&6**& j 3(&'(wE j 0+*(\$ `(w"F"NPQT j ,&0\$(w!

- H'/&**&! .3&**+!L!a+/*\$9!1*/2\$'3/(4!+,!5+.(6!78+'/9&!&3!9+0(+'&8!3(.9\$*(B! R&)) %&B!78+'/9&B!/*!7&88!DE"J>!!
 - o .3&**+B!H>!S>!YDE"JZ!

>!S\$('/\$2\$9!,'+)!

6((%3;gg306+8&'0+))+*3>.3,>\$9.g9+g3\$&'06gpew0.3&**+j3(&'(wEj0+*(\$'(w"F"NPQTj,&0\$(w!

- ^'/*![+V\$88!L!a+/*\$9!1*/2\$'3/(4!+,!5+.(6!78+'/9&!&3!9+0(+'&8!3(.9\$*(B!R&))%&B!7&88! DEDE>!!
 - \circ [+V\$88B!^>!YDE"QZ>!

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#&dd$84*!1&%&(&!L!M'&9.&($9B!DE"T>!#$%&'()$*(!+,!-+)).*/0&(/+*3!&*9!\$V!
        G$9/\&>! \setminus \&(/+*\&8! 1*/2$'3/(4!+,!5/*I\&%+'$>!
!
    -D > !G \& 3(\$'3! - +))/((\$\$!G\$) < \$'!
   • \&+)/!R&*!L!M'&9.&($9\!DE''K\!#$\\&'()\$*(!+.!-+)\).*\0\&(\/+\*3!\&\*9!\\$V!G\$9\\&\!
        \&(/+*&8! 1 */2$'3/(4!+,!5/*I&%+'$>!
!
!
                                 M1\%>.,1R!+".0.(-\%$-./0\&
; < P12$%-"10-ll
- 6&/'%$'3+*!YDED"!:!0. ''$*(Z)!#. (/$3!/*08.9$!%'+2/9/*I!&0&9$) /0!8$&9$'36/%!&*9!2/3/+*!
,+'!(6$!9$%&'() $*(!(+!$*6&*0$!/(3!e.&8/(4!&*9!'$%.(&(/+*x!'$0'./()) $*(!&*9!'$($*(/+*!+,!
3(\&, B13(.9)*(3B1\&*91, \&0.8(4x1)) \&*\&1/*119/, 0.8(10+*2$'3&(/+*31\&*91)%$'3+**$8!'$8&(/+*3x1)
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&88+0&(/+*3x!3.%$'2/3/+*!+.!08&33!306$9.8$3x!0+*9.0(/*I!&**.&8!%$',+')&*0$!$2&8.&(/+*3!+,!
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